



May 8, 2017

Sal Monarca, Vice President  
Acranom Masonry, Inc.  
80 Industrial Park Access Road  
Middlefield, CT 06455

Dear Sal,

It was a pleasure working with your Company and you for over two years as contractor for the installation of all granite steps and facades of the new Davis Barracks in West Point, which consists of over 240,000 pieces of cut stone.

The preparation and planning was crucial as installation was in progress and safety was a priority which involved meetings each day with crew members to discuss the day to day hazards. As well, the application for a safe way to build and install this granite structure. Your crew demonstrated the proper assembling and disassembling, which included inspections of all Hydro Mobiles that exceeded over 100 feet. This project was dangerous and your crew took all the necessary steps to operate in a safe manner.

As inspections were ongoing the crew was attentive as I performed these inspections and corrected all necessary safety issues at hand. All equipment that you used was in good working manner to perform the work necessary to complete this project. The crew worked well together to complete this laborious project from beginning to end.

I would be more than happier to work with you in the future on any projects that you may encounter. Again, it was a pleasure working with your Company and you, as well as Mr. Duffey to not only build quality work, but with safety at hand to the very end.

With Regards,

A handwritten signature in black ink that reads "Philip D. Bova". The signature is written in a cursive, slightly slanted style.

Philip D. Bova, SSHO CPCU